

FOCUS¹ Worksheet

Using the FOCUS Steps can help a quality improvement team prepare for using the Model for Improvement and PDSA Cycles.

F: Find a problem or process to improve	How do you know it's a problem? How did you identify the problem, or the need to do something?	
	What is your data telling you? How long has this been a problem? What are the trends? What is the story?	
	What if you don't have data but you think there's a problem? How can you get baseline data?	
O: Organize a team that is familiar with the problem	What is the role of the team? Understand the team's purpose.	
	Who should be on your team? How can you bring in the voice of all stakeholders?	
	How can you have effective team meetings? Think about agendas, notes and communication.	
C: Clarify current knowledge of the problem	What is your data really telling you? Do you need additional information?	
	What else do you know about the issue? How does the process or situation work now?	
	What has been done already to try to address this problem? Did it work? Why or why not? How do you know?	
U: Understand the reasons for the problem	Why is the problem or process variation happening?	
	Have you done a root cause analysis (RCA)? What did it tell you? What RCA technique(s) did you use?	
	If the problem involves a process, have you done a process map? What did it tell you?	
S: Select the improvement strategy	What change(s) can you try to improve the problem?	
	Have you used tools like brainstorming and identifying evidence-based solutions?	
	Is there one strategy you can try first? How did you pick this solution? Why do you think this will work?	

^{1.} American College of Cardiology. Introduction to Quality Improvement and the FOCUS-PDSA Model. Link: https://cvquality.acc.org/clinical-toolkits/qi-toolkit